

Programme Overview

Regional Partnership Board Organisational Development: A Healthier Wales emphasises the role of the Regional Partnership Board as having a 'key role in driving development at a local level of models of health and social care' and acting as the 'key driver of change'. Given the complex landscape in Gwent with six sovereign bodies, the RPB have commissioned the Bevan Commission and Social Care Wales, to work with us to explore options for an effective 'collaborative' operating model, which drives the delivery of local seamless services. Work commenced in July with an initial options paper due to be received by the RPB in January 2020. This demonstrates the commitment in Gwent to the implementation of A Healthier Wales, but also the challenge and complexity involved in moving to a more integrated framework for the regional planning, commissioning and delivery of health and social care services.

Integrated Wellbeing Networks: An approach to maximising community assets to support improved population wellbeing. In line with the expectations of the Wellbeing of Future Generations (Wales) Act 2015, the Regional Partnership Board has invested in this programme to enhance our prevention capabilities across Gwent. The programme has funded five small teams based on a local authority footprint to map community assets, build an effective wellbeing network and link existing resources to prevent duplication and maximise impact. Already in Blaenavon the community assets map has been completed, and a working group established to direct activity on the ground. Key areas of focus will be the 'community estate' considering where a 'hub' approach to improve wellbeing will be effective; enhancing Information, Advice and Assistance capabilities (IAA) for example linking up GP practices with community care navigators. Recognising that improving population health and wellbeing is a core goal of the Public Service Boards, this programme has been adopted as the first official 'pilot' to test joint working between the PSB's and RPB. It is expected that the transformation funding will act as an accelerator to establish the networks, which will then be self-sustaining, improving knowledge and coordination around wellbeing across Gwent. The networks will be a core foundation of the next round of PSB Plans and the Gwent RPB Area plan, demonstrating how services will be mapped and planned in a more seamless way to improve wellbeing.

Place Based Care: The Gwent RPB adopted the principles of place based care, recognising that our citizens want more care closer to home, that is easily accessible, more integrated and enables their independence in the community. As such the place based care programme was constructed to help deliver a greater of range of services in the community, and to accelerate greater collaboration between health, social care housing, public health and third sector partners- recognising that all have a key role to play. The transformation funding is directed at core elements to enable the foundations of a new system to be constructed these are: Compassionate Communities, remodelling of IAA provision, Workforce development, Community Resource Teams, Dental Improvement.

The ICEBERG Model: The transformation funding is directed at 'creating' a new and more seamless model for the delivery of services to support children and families with emotional and mental health needs. The concept is predicated on a greater collaboration between health, social care, education and community resources to

provide a single point of access into the system, and more capacity for support to prevent unnecessary referrals within an overly complex system. Particularly in focus are community and education services and their role in enabling improved support and access. This is the first programme of its kind in Wales, and if proof of concept is achieved could provide a new integrated delivery framework for CAMHs services.

Homefirst: This programme is the initial element of a multi-agency regional discharge and admissions avoidance framework, so that the flow of patients in and out of hospital is more effective, and that patients and their families are receiving the right information, at the right time. Currently, the service is supporting avoidable admissions across Royal Gwent Hospital and Nevill Hall, trusted assessors have been appointed and are embedding well.

Workforce Development: Workforce development is a crucial element of the success of the transformation programme. It is widely evidenced that more multi-disciplinary posts, working in a more collaborative service environment will be required to deliver and sustain transformation. To support this dedicated capacity has been secured through the transformation fund to support workforce mapping and modelling in tandem with the development of the ABCi Academi.